Maybank IB Research

Malaysia Oil & Gas FPSO boom!

POSITIVE

Unchanged]

Robust tenders pipeline; bring it on!

Demand for FPSO is exceptionally strong this year. Up to 19 new jobs with USD17b capex are up for grabs among 8 key FPSO operators. Should this materialize, it will surpass the high of 17 units awarded in 2010. Established FPSO contractors with: (i) strong track record and (ii) financials to boot could realistically win 2-4 jobs each. Yinson (YNS MK; TP: MYR9.45) is our key BUY in this space.

Up to 19 new awards lined up for 2019

We expect a solid order intake over the next 12 months. Up to 19 FPSO jobs could possibly be awarded this year. Of the 19: (i) 2/3 of the FPSO awards will be for leased units and (ii) 9 awards will comprise large size FPSOs (capex size of >USD1b). Brazil is a key market, accounting for 6 of the identified large/complex prospects.

Financial strength will define capacity intake

While the demand side is booming, realistically, there are only about 8 active and experienced FPSO operators left in the market and a select few with the financial and execution capability to meet this request. SBM, Modec and Yinson are the three key FPSO players with strategic partnerships (Mitsui, Mitsubishi and Sumitomo) that are constantly participating for tenders. Expectations are for them to be disciplined in bidding and execution, winning 2-3 new jobs this year, a realistic target in our view, without triggering operational risk.

Yinson: Key pick for the FPSO play

Yinson is the most leveraged to ride on the entrenched recovery in the FPSO segment. With 2 projects (Helang & Abigail-Joseph) on track for delivery in 4QCY19, Yinson has the capacity to take on new projects. Yinson could realistically win 2-3 jobs from the 5 firm tenders (with capex size of USD4b-5b) that it is currently bidding for. Based on the back of envelope estimate, one USD1b capex job would add about MYR2.00/ shr to our NPV estimate. With that, we raise our TP to MYR9.45, incorporating 2 FPSO wins with capex of USD2b.

Analyst

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| Stock | Bloomberg | Mkt cap | Rating | Price | TP | Upside | P/E | (x) | P/B | (x) | Div y | d (%) |
|-----------------|------------|---------|--------|-------|------|--------|------|------|-----|-----|-------|-------|
| | code | (USD'm) | | (LC) | (LC) | (%) | 18E | 19E | 18E | 19E | 18E | 19E |
| Dialog Group | DLG MK | 4,398 | Buy | 3.26 | 3.58 | 10 | 40.9 | 38.6 | 5.0 | 4.8 | 1.0 | 1.1 |
| Yinson Holdings | YNS MK | 1,362 | Buy | 5.21 | 9.45 | 81 | 13.4 | 16.7 | 1.7 | 1.3 | 2.4 | 1.5 |
| Sapura Energy | SAPE MK | 1,185 | Buy | 0.31 | 0.55 | 77 | nm | nm | 0.5 | 0.1 | 1.3 | 1.9 |
| Velesto Energy | VEB MK | 560 | Buy | 0.29 | 0.33 | 16 | nm | 80.5 | 0.5 | 0.8 | 0.0 | 0.0 |
| Bumi Armada | BAB MK | 281 | Hold | 0.20 | 0.20 | 0 | 5.0 | 5.5 | 0.3 | 0.3 | 0.0 | 0.0 |
| MMHE | MMHE MK | 264 | Buy | 0.69 | 1.00 | 45 | nm | nm | 0.4 | 0.5 | 0.0 | 0.0 |
| Wah Seong | WSC MK | 125 | Buy | 0.68 | 0.83 | 23 | 5.8 | 6.9 | 0.5 | 0.5 | 0.0 | 0.0 |
| Icon Offshore | ICON MK | 24 | Hold | 0.09 | 0.09 | 0 | nm | nm | 1.0 | 1.3 | 0.0 | 0.0 |
| Alam Maritim | AMRB MK | 21 | Sell | 0.10 | 0.06 | (37) | nm | nm | 0.2 | 0.2 | 0.0 | 0.0 |
| Barakah | BARAKAH MK | 10 | Sell | 0.05 | 0.01 | (86) | nm | nm | 0.7 | 1.8 | 0.0 | 0.0 |

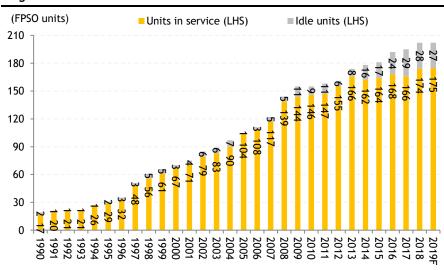
FPSO: Fleet status globally

There are 202 FPSOs worldwide now, relatively unchanged from a year ago. Of these, 87% or 175 units are currently active. The remaining 27 units (13%) are either:

- (i) idle but available for hire (25 units; 12%) or
- (ii) out of service (2 units; 1%) for extended repairs.

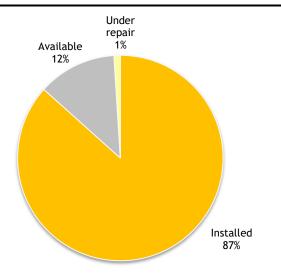
About 55% of the FPSO fleet is owned by oil companies that own the fields that they are employed on. The rest are owned by FPSO operators/ contractors, financial institutions and other companies that charter the FPSOs.

Fig 1: FPSO: Fleet size worldwide



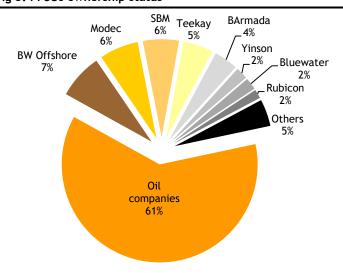
Source: Emerging Maritime Associates (EMA), Maybank KE

Fig 2: FPSOs status of 202 units



Source: Emerging Maritime Associates (EMA), Maybank KE

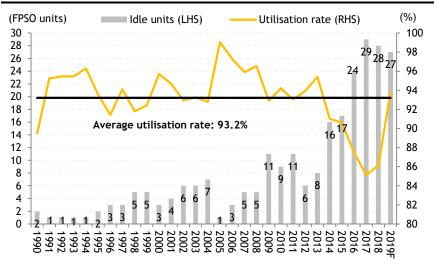
Fig 3: FPSOs ownership status



Source: Fearnley Offshore Maybank KE

Utilization level on the rise. Overall FPSO's fleet utilization is now at 94%, up 7.7-ppts YoY, a positive (19-years average: 93%). The YoY rise in utilization since 2017 is not unexpected, as it tends to be concurrent with the recovery in the oil market. That said, its utilization level has also surpassed the 90% threshold for the first time since 2014.

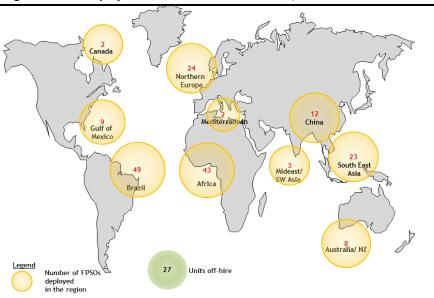
Fig 4: FPSO fleet utilisation rate



Source: Emerging Maritime Associates (EMA), Maybank KE

175 FPSOs are currently in service. The numbers are relatively unchanged, on a YoY basis. 4 regions dominate FPSO activities - Brazil (49 units), Africa (43), North Sea (24) and South East Asia (SEA; 23) remain the epicenter of FPSO activities, accounting for 79% of the global fleet deployment.

Fig 5: Current deployment of FPSO fleet worldwide; 175 units in the field

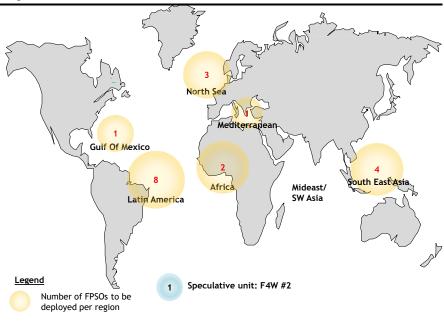


Source: Emerging Maritime Associates (EMA), Maybank KE

FPSO order backlog at 19 units now, with 7/ 3/ 8/ 1 units scheduled to be installed in 2019/ 20/ 21/ 22 respectively.

Geographically, most of the orders are from South America (8 units), mainly from Petrobras' in-house managed projects. This is followed by SEA and North Sea markets, taking up 4 and 3 units each. West Africa (2), North America (1) and Mediterranean (1) make up the rest.

Fig 6: 19 FPSO units on order



Source: Emerging Maritime Associates (EMA), Maybank $\it KE$

Fig 7: FPSOs order backlog

| Owner | Contract | Field/ unit name | Area | Operator | Start-up |
|--------------------------|----------|---------------------|---------------|------------|----------|
| Bluewater | Lease | Aoka Mizu | North Sea | Hurricane | 2019 |
| Modec | Lease | Amoca | North America | Eni | 2021 |
| Modec | Lease | Carioca MV30 | South America | Petrobras | 2021 |
| Modec | Lease | Guanabara MV31 | South America | Petrobras | 2021 |
| SBM | Lease | Liza Destiny | South America | ExxonMobil | 2020 |
| SBM | Lease | F4W (Liza 2) | South America | ExxonMobil | 2021 |
| Yinson | Lease | Helang | SEA | JX Nippon | 2019 |
| Yinson | Lease | FPSO Abigail-Joseph | Africa | First E&P | 2019 |
| Technip FMC | EPC | Greater Tortue | Africa | BP | 2021 |
| AMR, Sandakan & Emas Off | EPC | MDA-MBH | SEA | Husky | 2020 |
| COOEC | EPC | HYSY 119 | SEA | CNOOC | 2020 |
| Fluor | EPC | Penguins | North Sea | Shell | 2021 |
| Petrobras | EPC | P-71 (Sururu) | South America | Petrobras | 2021 |
| Petrobras | EPC | P-68 (Lula ex. Sul) | South America | Petrobras | 2019 |
| Petrobras | EPC | P-70 (Atapu South) | South America | Petrobras | 2019 |
| Petrobras | EPC | P-77 (Buzios 4) | South America | Petrobras | 2019 |
| Saipem | EPC | Kaombo 2 | Africa | Total | 2019 |
| SBM | EPC | F4W #2 | TBA | TBA | TBA |
| Statoil | EPC | Johan Castberg | North Sea | Statoil | 2022 |
| Technip FMC | EPC | Karish | Mediterranean | Energean | 2021 |

Source: Fearnley Offshore, Maybank KE

Second-hand FPSOs on the rise. The number of idle FPSOs has certainly risen since 2015, and has reached a historical high in 2018 with some 25 units sitting idle.

Redeployment plus factor. Nonetheless, there is still a high level of interest for redeployment prospects, as an alternative option to conversion and/ or newbuilds. There are several mature projects requiring this, since redeployed assets offer:

- (i) substantial cost savings in capex and
- (ii) shorter schedule deliveries (compared to conversion/ newbuilds).

In addition, for some projects, redeployment is the only means to achieving a commercially viable solution.

Many will be scrapped. That said, it is unrealistic to assume that all of the idle units will be redeployed in the market. Majority of them will be scrapped for these units are either in poor condition or do not provide a good fit with the prospective field requirements.

Fig 8: FPSO idle units available for hire

| ldle since | Units | Idle FPSOs | Year converted | Storage capacity (bbls) | Oil production (bpd) | Mooring type | Owner |
|---------------|-------|------------------------------------|-------------------|-------------------------------|----------------------------|---------------------|------------------|
| 2011 | 1 | Munin | 1997 | 595,950 | 60,000 | External turret | Bluewater |
| 2012 | 0 | - | - | - | - | - | - |
| 2013 | 2 | Bohai Ming Zhu | 2002 | 1,000,000 | 45,000 | Tower soft yoke | CNOOC |
| | | OSX 2 | 2012 | 1,300,000 | 100,000 | Turret | OSX 2 Leasing BV |
| 2014 | 2 | Bourbon Opale | 2004 | | 10,000 | | Bourbon Offshore |
| | | Perintis | 1984 | 640,000 | 35,000 | External turret | M3Nergy |
| 2015 | 4 | Demeter Acacia (ex-Toisa Pisces) | 1997 | | | | |
| | | Glas Dowr | 2011 | 660,000 | 60,000 | Tandem | Bluewater |
| | | OSX 1 | 2010 | 950,000 | 80,000 | Swivel turret | OSX 1 Leasing BV |
| | | Stybarrow Venture MV16 | 2007 | | | | |
| 2016 | 7 | Armada Claire | 2013 | 800,000 | 30,000 | Rise turret | BArmada |
| | | BW Athena | 2012 | 50,000 | 28,000 | Turret | BW Offshore |
| | | Dynamic Producer | 1987 | | | | |
| | | EPV Balai Mutiara | 2002 | | | | |
| | | Hai Yang Shi You 102 | 1990 | 368,000 | 12,000 | | CNOOC |
| | | Petrojarl Varg | 1998 | 470,000 | 57,000 | Turret | Teekay |
| | | RCL Natuna | 1995 | | | | |
| 2017 | 2 | Berge Helene | 2003/ 2005 | 1,650,000 | 75,000 | External turret | BW Offshore |
| | | Perisai Kamelia | 2013 | 725,000 | 6,000 | | Perisai/ Emas |
| 2018 | 7 | Armada Perdana | 2009 | 1,106,000 | 40,000 | 12 point spread | BArmada |
| | | Deep Producer 1 | 1981 | | | | |
| | | Dhirubhai 1 | 1979 | | | | |
| | | Firenze | 1989 | 750,000 | 12,000 | Single point turret | ENI |
| | | MTC Ledang | 1992 | 350,000 | 10,000 | | MTC Engineering |
| | | Nganhurra | 2006 | 900,000 | 100,000 | | Woodside |
| | | Petrojarl Cidade de Rio Das Ostras | 2007 | 214,000 | 25,000 | Spread | Teekay |
| - | | Marchante VC | | | | | |

Source: Various, Maybank-KE

Fig 9: FPSO transactions in 2017-18

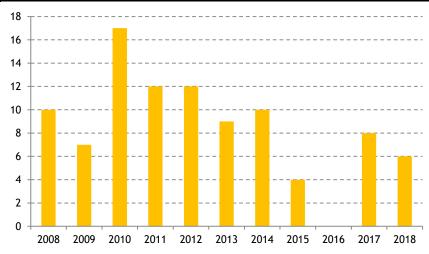
| 1 1g 7: 11 30 trai | nsactions in 2017-18 | | | | |
|--------------------|----------------------|-------------|------------------|-------------|------------|
| Contract | Unit/Field | Country | Operator | Owner | Award Date |
| Suspended | OSX-1/ CRD | Vietnam | Repsol | Yinson | Jan-17 |
| S&P | Armada Perkasa | Nigeria | Amni | Bumi Armada | Jan-17 |
| Lease | MTC Ledang/ Ophir | Malaysia | Ophir Production | MTC Energy | Feb-17 |
| S&P | Crystal Ocean | Mexico | Pemex | Rubicon | Mar-17 |
| Lease | BW Adolo (Azurite) | Gabon | BW Energy | BWO | Apr-17 |
| Lease | Liza | Guyana | ExxonMobil | SBM | Jun-17 |
| Turnkey | Yombo | Congo-Brazz | Perenco | Perenco | Jun-17 |
| S&P | Song Doc Pride MV19 | Vietnam | Truong Son JOC | Modec | Jun-17 |
| Speculative | F4W | Guyana | ExxonMobil | SBM | Jul-17 |
| S&P | Turritella | GOM | Shell | SBM | Jul-17 |
| Scrapped | FPSO Opportunity | Malaysia | Unemployed | Petrofac | Jul-17 |
| Scrapped | Armada Intrepid | Indonesia | Unemployed | Bumi Armada | Jul-17 |
| Scrapped | FPSO Marlim Sul | Brazil | Unemployed | SBM | Jul-17 |
| Lease | Aoka Mizu/ Lancaster | UK | Hurriance | Bluewater | Sep-17 |
| Lease | MV 30 (Sepia) | Brazil | Petrobas | Modec | Oct-17 |
| Turnkey | Johan Castberg | Norway | Statoil | Equinor | Nov-17 |
| Lease | MV31 (Mero 1) | Brazil | Petrobas | Modec | Dec-17 |
| Turnkey | Penguins | UK | Shell | Shell | Jan-18 |
| Turnkey | Karish | Israel | Energean | Energean | Mar-18 |
| Lease | FPSO Helang/ Layang | Malaysia | JX Nippon | Yinson | Apr-18 |
| Turnkey | HYSY 119 (Liuhua) | China | CNOOC | CNOOC | May-18 |
| Scrapped | MV14 | Brazil | Petrobas | Modec | Jul-18 |
| Lease | Area 1 / Amoca | Mexico | Eni | Modec | Oct-18 |
| Speculative | F4W 2 | TBN | TBN | SBN | Nov-18 |
| Turnkey | Greater Tortue | Mauritania | ВР | ВР | Dec-18 |

Source: Fearnley Offshore

Prospects and Outlook

Booming! The FPSO market is thriving. Following a fairly solid order intake since 2017, the FPSO market is entering its 3rd year of recovery. The next 36 months are expected to be very promising and exciting, in terms of new contract awards. There is a high number of mature FPSO projects that is progressing towards the awards.

Fig 10: FPSO awards from 2008-18



Source: Fearnley Offshore, Maybank KE

Over 50 potential FPSO prospects over the next 36 months. With oil price steadying above USD50/bbl, with manageable volatility, oil companies have initiated a large number of tenders over the last 12 months and continue to release new tenders. About half of the projects appear fairly robust as they are large field developments backed by NOCs and oil majors.

• Fearnley Offshore has identified up to 54 potential projects that operators are considering to award in the 2019-21 period while EMA forecasts 50 projects over the same period, based on its high-case basis.

Fig 11: Potential FPSO awards over the next 36 months

| Country | Operator | Project | Award | Status |
|-------------|----------------|------------------|-------|-------------|
| Australia | ConocoPhillips | Barossa | 2019 | FEED |
| Australia | Woodside | Browse 1 | 2021 | Pre-FEED |
| Australia | Woodside | Browse 2 | 2021 | Pre-FEED |
| Australia | Santos | Dorado | 2020 | Under Study |
| Australia | Western Gas | Equus | 2020 | Pre-FEED |
| Timor-Leste | Carnarvon | Buffalo | 2020 | Under Study |
| Canada | Equinor | Bay du Nord | 2020 | Pre-FEED |
| Mexico | Premier | Zama | 2020 | Under Study |
| Mexico | BHP/Pemex | Trion & Maximino | 2020 | Under Study |
| Cyprus | Noble Energy | Aphrodite | 2020 | Under Study |
| Denmark | Ineos | Herje/Solsort | 2020 | Under Study |
| Norway | Lundin | Alta Gotha | 2021 | Under Study |
| Norway | OMV | Wisting | 2021 | Under Study |
| UK | Siccar Point | Cambo | 2019 | Pre-FEED |

Source: Fearnley Offshore

Fig 12: Potential FPSO awards over the next 36 months (continued)

| Country | Operator | Project | Award | Status |
|--------------------|-----------------|-------------------------|-------|-------------|
| UK | Alpha Petroleum | Cheviot | 2019 | Pending FID |
| UK | Equinor | Rosebank | 2020 | Recycle |
| China | CNOOC | Enping North | 2019 | Under Study |
| China | CNOOC | Liuhua 11-1 | 2020 | Under Study |
| India | ONGC | KG-DWN | 2019 | Tendering |
| India | Reliance | MJ | 2019 | Tendering |
| India | ONGC | NBP | 2019 | Under Study |
| Indonesia | Inpex | Abadi | 2020 | Pre-FEED |
| Indonesia | Mitsui E&P | Ande Ande Lumut | 2021 | Under Study |
| Indonesia | Husky | Madura EPS | 2019 | Under Study |
| Indonesia | Premier | Tuna | 2021 | EOI Pending |
| Malaysia | Petronas | Limbayong | 2019 | Tendering |
| Thailand | Chevron | Ubon | 2019 | Under Study |
| Vietnam | Jadestone | Nam Du, U Minh | 2019 | Tendering |
| Brazil | Petrobras | Sergipe-Alagoas I | 2020 | Under Study |
| Brazil | QGEP | Atlanta Phase 2 | 2019 | Under Study |
| Brazil | Petrobras | Buzios 5 | 2019 | Tendering |
| Brazil | Equinor | Carcara (BM-S-8) | 2020 | Pre-FEED |
| Brazil | Petrobras | Itapu | 2019 | Under Study |
| Brazil | Petrobras | Marlim Revit.1 | 2019 | Tendering |
| Brazil | Petrobras | Marlim Revit.2 | 2019 | Tendering |
| Brazil | Petrobras | Mero 2 | 2019 | Tendering |
| Brazil | Karoon Energy | Neon (Echidna) | 2019 | Tendering |
| Brazil | Equinor | Pao de Acucar (BM-C-33) | 2021 | Under Study |
| Brazil | Petrobras | Parque das Baleias | 2019 | Tendering |
| Falklands | Premier Oil | Sea Lion | 2019 | FEED |
| Guyana | ExxonMobil | Liza #2 (Liza Unity) | 2019 | Pending FID |
| Guyana | ExxonMobil | Liza #3 (Payara) | 2019 | FEED |
| Guyana | ExxonMobil | Ranger | 2019 | Under Study |
| Angola | ВР | Blk 31 SE | 2020 | Under Study |
| Congo-Braz | Eni | Marine XII | 2019 | Under Study |
| Congo-Braz | Eni | Marine XII - Nene | 2018 | Under Study |
| Cameroon | NewAge LTD | Etinde | 2019 | Under Study |
| Congo-Braz | Eni | Marine XII - Nene | 2020 | Under Study |
| Ghana | Aker Energy | Beech | 2019 | Under Study |
| Ghana | Aker Energy | Pecan | 2019 | Pending FID |
| Nigeria | First E&P | Anyala & Madu | 2019 | Pending FID |
| Nigeria | Shell | Bonga Southwest | 2019 | Pending FID |
| Nigeria | Eni | Zabazaba | 2019 | On hold |
| Senegal | Woodside/Cairn | SNE | 2019 | FEED |
| Source: Fearnley (| Offshore | | | |

Source: Fearnley Offshore

Up to 19 FPSO prospects lined up for 2019. We estimate that up to 19 awards (best case scenario) with an aggregated capex value of USD17b are likely to roll out over the next 12 months.

Large-size FPSOs to dominate jobs. Of the 19 potential projects, 9 are large-sized FPSOs (capex size of USD1b+), 5 are small size (USD500m and below) and 4 are mid-size types (USD500m to sub-USD1b).

Redeployment prospects on the rise. Of the potential 19 jobs, 10 are redeployment prospects and 2/3 of the upcoming FPSO awards are for leased units.

Fig 13: Potential FPSO awards in 2019

| Country | Operator | Project | Status | Hull type | Lease/own/ lease-own | Capex (USD'm) |
|-----------|-----------------|---------------------|-------------------------------|--------------------------|-------------------------|------------------|
| Australia | ConocoPhillips | Barossa | FEED | New | Lease-own | 2,000 |
| | Western Gas | Equus | FEED | New | Own | 800 |
| Brazil | Karoon | Neon | Pending FID | Redeployment | Lease | 400 |
| | Petrobras | Buzios 5 | Tenders submitted | New/ conversion | Lease | 1,400 |
| | Petrobras | Marlim 1 | Tenders submitted | Conversion/ redeployment | Lease | 700 |
| | Petrobras | Marlim 2 | Tenders submitted | Conversion/ redeployment | Lease | 700 |
| | Petrobras | Mero 2 | LOI with SBM | New/ conversion | Lease | 1,500 |
| | Petrobras | Parque Das Baleias | Tenders submitted | New/ conversion | Lease | 1,000 |
| Ghana | Aker Energy | Greater Pecan | Tenders submitted | Conversion/ redeployment | Lease | 1,000 |
| Guyana | ExxonMobil | Liza 2 | Pending FID | New | Lease-own | 1,500 |
| India | ONGC | KG-DWN-98/ 2 | Awarded to BArmada-Sharpoorji | Conversion | Lease | 1,000 |
| | Reliance | KG-D6/ MJ field | Tenders submitted | New/ conversion | Lease-own | 1,250 |
| Malaysia | PETRONAS | Limbayong | Tender in progress | Conversion/ redeployment | Conversion | 600 |
| NIgeria | First E&P | Abigail-Joseph | Awarded to Yinson | Redeployment | Lease | 150 |
| Norway | Var Energi | Balder X | Pending FID | Redeployment | Own | 400 |
| Senegal | Woodside | SNE-Lupalupa/Baobab | FEED | Conversion/ redeployment | Lease | 1,000 |
| UK | Alpha Petroleum | Cheviot | LOI with Teekay | Redeployment | Lease | 500 |
| | Siccar Point | Cambo Hub | Tenders submitted | New/ redeployment | Lease | 500 |
| Vietnam | Jadestone | Nam Du/ U Minh | Tender in progress | Conversion/ redeployment | Lease | 400 |

Source: Emerging Maritime Associates (EMA), Fearnley Offshore, Maybank KE

4 contracts awarded so far. To-date, two have already been awarded:

- i. First E&P's Abigail-Joseph project to Yinson and
- ii. ONGC's KG-DWN-98/2 projects to BArmada-Sharpoorji consortium while two were given Letter of Intent (LOI):
- i. Petrobras' Mero 2 to SBM and
- ii. Alpha Petroleum's Cheviot to Teekay.

9 other projects identified have a high degree of certainty of rolling out. Of the 19 projects highlighted above and excluding the LOIs and awards, the ones <u>highlighted in red (9 units in total)</u> also appear to be making good progress towards a realistic award in the near term. Most of these will come from Brazil.

With a USD13b capex. Overall, the market could realistically expect up to 13 FPSO contracts (with an aggregated capex size of USD13b) to be awarded this year. That is twice the number of contracts awarded in 2018, which is above the average of 8.6 contracts reported by Fearnley Offshore over the last 10 years.

Highlight #1: Brazil's FPSO tenders

It is estimated that Brazil is prospecting for 13 FPSOs over the next 3 years. According to EMA's scenario analysis, Petrobras is set to order: (i) 1-3 units on a low-case basis, 2-4 units p.a. in the mid-case and 3-5 units p.a. on a high-case basis. For 2019, there is a high likelihood that it may hit a high case scenario. We have highlighted the 5 prospects below:

Buzious 5

Modec will likely pip Exmar to this project. Based on ground checks, Petrobras has agreed terms with Japan's Modec for a FPSO unit to this field following the failure of the original low bidder, Exmar to conclude its financing arrangements. While Petrobras has yet to issue an official declaration of award to Exmar, Modec has unofficially been declared the winner for this job.

Some local content required for this job. The original first oil was initially targeted to start by 2021 but will likely slip due to this delay in award. We understand that Modec has lined up a yard, touted to be China's Cosco Shipping Heavy Industries for the engineering, procurement and construction (EPC) works on this. There is some (but not full) local content requirement for this FPSO.

USD700k day rates for a 21-year firm charter. According to Upstreamonline, the agreed dayrates are in the range of USD700k, above Exmar's proposed rate of USD635k (considered by many industry insiders as low; over aggressive) but below its original price of USD815k. The FPSO comes with a 21-year charter contract.

The Buzios-5 FPSO will provide Petrobras with a 180k bpd of crude processing capacity plus 6m cubic meter per day of natural gas handling capacity.

Mero 2

SBM secured LOI for this FPSO, beating Modec to this project. MISC was due to submit a proposal for this but pulled out as it could not conform to the deadline.

A 22.5-year working charter, with planned scheduled production in 2022. The Mero 2 FPSO, which will be similar to Mero 1, will have the capacity to produce 180k bpd of crude oil and handle 12mmscfd of natural gas.

USD690k DCR. The offered day rate was USD690k.

40% local content requirement. The contract will feature local content of up to 40% for engineering, machinery and equipment, as well as construction, integration and assembly.

Marlim Revitalisation 1 & 2

Modec and Yinson in the race. Petrobras completed the qualification process for this tender in Mar 2019, resulting in the exclusion of Teekay-Ocyan JV (due to concerns over some terms; e.g. knock-for knock insurance provisions), which left Modec and Yinson in the race.

No local content requirement for these tenders. The contract comes with a 22.5-year firm charter with a 2022 delivery deadline.

Tender options. Petrobras has framed the tender into 3 different bidding options:

- <u>Package A:</u> Covering Marlim 1 FPSO for 80k bpd oil & 7m cu m per day of natural gas;
- <u>Package B:</u> Covering Marlim 2 FPSO for 70k bpd oil & 4m cu m per day of natural gas and

• Package C: Covering Marlim 1 & 2 FPSOs.

Modec and Yinson could each win one. Modec initially opted for all 3 packages but has narrowed its options to just Package A & B (dropped Package C option) after having its bids revived for Buzios 5.

A win-win scenario. According to Upstreamonline, Yinson's day rates proposals came in at USD750k and USD650k per day for the respective units, which is thought to be about USD100k higher than Modec's proposed rates.

Dayrates comparables. The price if confirmed, reflects Modec's competitiveness with an established position in Brazil. Modec already has mature supply chain, logistics arrangements and track record there with financing structures.

Parque das Baleias (Caxareu/ Pirambu)

Yinson vs. Saipem-Bluewater. Bids for this project were received on 1 Mar 2019 but commercial envelopes have not been opened yet.

No local content requirement for this tender. The contract offers a 22-year firm charter with a 2022 delivery deadline. The FPSO is scheduled to enter into production in 2022 and will have a capacity to produce 100k bpd oil and 5mmscfd of natural gas.

Highlight #2: Ghana's FPSO tenders

Greater Pecan

Yinson and SBM are the two leading contenders in the running to supply a FPSO for Aker Energy's Greater Pecan project off Ghana, based on Upstreamonline. Modec and BArmada were originally in the race for this tender but were understood to have fallen off the pace. Bids were received on 1 Mar 2019.

Minimal local content requirement. Aker is closing in on submitting the integrated plan of development for complex off Ghana. The FPSO will be owned and operated by the contractor with a processing oil capacity of 110k bpd and storage capacity of 1.6m crude oil.

Details of the Greater Pecan field. Aker holds a 50% in the Deepwater Tano-Cape Three Points (DWT-CTP) block together with Lukoil (38%), Ghana National Petroleum Corp (10%) and Fueltrade (2%). Recall that Hess sold its stake in this field to Aker IN Feb 2018 for USD100m.

About 334m barrels of oil will be developed in the first phase with a further 110m-210m boe to be exploited later. Break-even price is touted to be less than USD35/bbl.

Highlight #3: Malaysia's FPSO tenders

Limbayong

3-cornered fight for this tender. According to Upstreamonline, <u>MISC-Yinson, MTC Group-Sharpoorji and Sabah International Petroleum</u> have been prequalified for this job.

Details of the FPSO. The unit would need to be able to process 40k bpd of oil and 150mmscfd of gas while injecting 75k bpd of water.

Prospects and Outlook

Opportunities abound. Based on the robust tender pipeline this year, it is turning into a contractors market now. It is estimated that each established FPSO contractor could realistically take on 2-3 new works p.a. in 2019, provided they have the balance sheet strength, track record and execution capabilities.

Strategic partnerships, access to capital equally key. The FPSO business is capex-intensive and having strategic partnership(s) will be a big plus when it comes to accessing capital.

- Alliances made to-date. Modec has an alliance with Mitsui, SBM with Mitsubishi Corp (since 2011) while Yinson is partnering the Sumitomo-K Line, JGC Corp and Development Bank of Japan consortium (since 2017). Together, they have signed long term co-operation agreement to jointly purpose FPSO projects worldwide.
- JVs. We see that BArmada has been partnering Shapoorji for tenders in India, Yinson-PTSC in Vietnam, Teekay-Ocyan and Saipem-Bluewater, just to name a few for tenders to complement their financial strength and technical capabilities.

Modec, SBM and Yinson have been among the busiest FPSO players in the market over the past 2 years. They have picked up a combined 9 FPSO orders over the past two years with a few more expected in the pipeline. Brazil, Ghana, Guyana and Asia are touted to be the targeted markets for these new jobs highlighted earlier on.

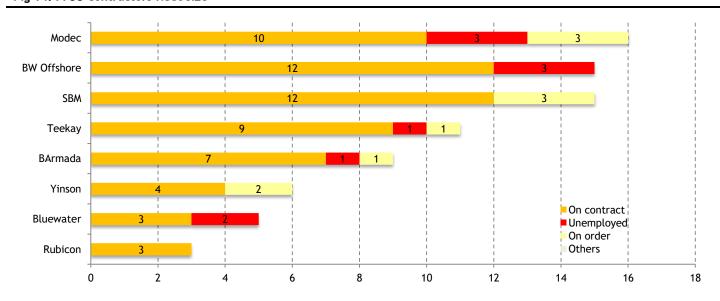


Fig 14: FPSO contractors fleet size

Source: Various, Maybank KE

Assessing FPSO's capacity to take on new jobs in 2019. While the demand side is booming, realistically, there are only 8 active and experienced FPSO operators left in the market now and a select few with the financial and execution capability to meet this demand.

That said, with several large and complex FPSOs tenders rolled out to-date, the market is expected to be tighter come 2H19. Some projects, in our view may be deferred to the following years as the FPSO players optimize their financial resources.

As such, we take a look at six FPSO players in assessing their prospects:

#1: Assessing Modec's (6269 JP; Not Rated) capacity:

Modec is the most aggressive among its peers in the tendering process. To-date, it has 4 jobs in hand:

- i. **Sepia**; a 21-year charter. First oil by 2021. The converted FPSO is designed to produce 180k bpd/ 212mmscfd of oil/ gas with storage capacity of 1.4m bbls.
- ii. **Mero**, formerly known as Libra; a 22-year firm charter. First oil by 2021. The converted FPSO is designed to produce 180k bpd/ 424mmscfd oil/ gas with storage capacity of 1.4m bbls.
- iii. Amoca; a 15+5-year charter, first oil by 2021. The FPSO is designed to produce 90k bpd oil, 75mmscfd gas with storage capacity of 900k bbls.
- iv. **SNE field**, first oil by 2022. FPSO is designed to produce 100k bpd of oil.

2 more in the bag soon? Notwithstanding that, Modec is touted to be close to securing 2 new jobs in Brazil; the *Buzios 5* and *one of the Marlim 1 & 2 projects*. This would bring its total WIP projects to-date to 6 units, which could potentially be an operational risk in our view.

It has a strong parent in Mitsui. Modec models its business more as an EPC contractor than an FPSO operator. Therefore, its shareholding at most of its FPSO units at sub-50% levels; an asset-light model. Hence, the earnings from these FPSOs are equity accounted. As such, it is in a net cash position.

Fig 15: Modec's FPSOs

| 1 15 15, Modec 3 1 1 503 | |
|--------------------------------------|--------------------------------------|
| FPSO | Shareholding (%) |
| Cidade de Campos dos Goytacazes MV29 | 20.1 |
| Cidade de Caraguatatuba MV27 | 20.1 |
| Prof. John Evans Atta Mills | 20.1 |
| Cidade de Itaguaí MV26 | 20.1 |
| Cidade de Mangaratiba MV24 | 29.4 |
| Cidade de São Paulo MV23 | 34.0 |
| Kwame Nkrumah MV21 | Ownership was transferred to clients |
| Cidade de Angra dos Reis MV22 | 42.5 |
| Cidade de Santos MV20 | 50.0 |
| Cidade de Niterói MV18 | 45.0 |
| Cidade do Rio de Janeiro MV14 | 40.6 |
| Baobab Ivoirien MV10 | 50.0 |
| Source: Modec, Maybank KE | |

#2: Assessing SBM's (SBMO NA; Not Rated) capacity:

SBM has 3 jobs in hand:

- i. **Liza Destiny**; on track to start-up by 1Q2020 at Guyana.
- ii. Liza Unity at Guyana, awarded in May 2019. The design is based on using its standardized hull Fast4Ward concept. The FPSO is designed to produce 220k bpd oil, store 2m bbls. Delivery of the FPSO is expected in 2022.

iii. **Mero 2** in Brazil. SBM secured the LOI from Petrobras for a 22.5 year charter The FPSO is designed to produce 180k bpd oil/ 12mmscfd gas and store 1.4m bbls of oil.

Prospecting for projects. It has established its market position in Brazil and Guyana and is trying to penetrate into the Ghana FPSO market by putting in bids for the Greater Pecan project. There are about 4 tenders each coming out from Brazil in 2020 (Carcara, Seap 1, Itapu, Gato Do Mato) and 2021 respectively and 3 from Guyana in 2019-21.

2 wins to-date; capacity to take up more jobs will be limited for this year. With 2 new jobs in hand, SBM has indicated that it will be disciplined in its bidding and execution, targeting 2-3 FPSO project wins per year. The capacity to take on more jobs will be constrained by its balance sheet. Its net gearing level is at 106%. Historically, SBM has secured 9 jobs since 2011; averaging one a year (won 3 jobs p.a. in 2011 and 2013 respectively).

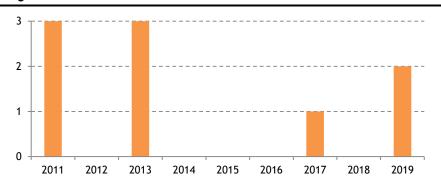


Fig 16: SBM's historical FPSO win rate

Source: Various, Maybank KE

#3: Assessing Yinson's (YNS MK; BUY; TP: MYR9.45) capacity:

2 jobs in hand; to be delivered in 4Q19. They are the:

- (i) Helang/ Layang in Malaysia and
- (ii) FPSO Abigail-Joseph in Nigeria. Redeployed FPSO Allan for this.

Prospecting for 5 firm tenders. Yinson is bidding for:

- (i) Petrobras' Marlim 1 or 2 and
- (ii) Parque das Baleias projects in Brazil,
- (iii) Aker Energy's Greater Pecan project in Ghana and
- (iv) PETRONAS' Limbayong project in Malaysia.

Partnership deals for big, complex works. The capex size for these 5 tenders would total USD4b-5b. Yinson will partner: (i) Sumitomo for Petrobras' tender and (ii) MISC for the Limbayong jobs.

Most leveraged to win multiple works this year. Of the 5 bids, we expect Yinson to secure at least two FPSO contracts. It has the operating and financial clout to take up works with up to capex size of USD2b-3b WITHOUT:

- (i) stretching its balance sheet, which is ranked 2nd best in the market (behind Modec; its net gearing level is at 53%) and
- (ii) triggering an operational risk.

Yinson has the track record in all the countries that it is bidding in except Brazil.

Needs to do a cash call if it takes on 3 jobs. This is a possibility, not unrealistic. With 3 jobs, we posit that Yinson will be a bit stretched in terms of execution but this is not entirely impossible.

#4: Assessing BArmada's (BAB MK; HOLD; TP: MYR0.20) capacity:

One job in hand. The BArmada-Sharpoorji consortium, a 30:70 JV recently won ONGC's NELP Block DWN 98/2 development cluster-II field off the coast of Kakinada, India. This is a 9+7 year charter worth USD2.8b with a 2022 delivery deadline.

Stretched financials. Its net gearing level stood at 272% as at end-Dec 2018. The urgent need to address its stretched balance sheet remains its priority. Its net debt/ EBITDA ratio of 8x is high and a concern.

Many challenges to address ahead. It needs to optimize its cost structure, downsize headcount, lift asset utilization and monetize some of its floating assets.

Until these are addressed, BArmada will be not be in a position to compete for projects, in our view.

#5: Assessing BW Offshore's (BWO NO; Not Rated) capacity:

It has remodeled its business and focus. Its strategy is to be the preferred partner of small- to medium-sized E&P companies in developing O&G fields. That said, its parent is now investing in E&P for BWO to redeploy its FPSOs.

A relatively small balance sheet compared to its peers; sub-USD1b. It targets redeployment works and has no intention to sink in big capex.

#6: Assessing Teekay's (TOO US; Not Rated) capacity:

New entry of a new shareholder. Teekay Corp agreed to sell its remaining interest in Teekay offshore to Brookfield Business Partners for USD100m.

Needs clarity on business direction.

Fig 17: Teekay Offshore's FPSOs fleet

| Unit | Stake (%) |
|------------------------------------|-----------|
| Cidade de Itajai | 50 |
| Pioneiro De Libra | 50 |
| Petrojarl Cidade de Rio das Ostras | 100 |
| Petrojarl I | 100 |
| Petrojarl Knarr | 100 |
| Petrojarl Varg | 100 |
| Piranema Spirit | 100 |
| Voyageur Spirit | 100 |
| Sevan Hummingbird | 100 |
| Petrojarl Banff | 100 |
| Petrojarl Foinaven | 100 |

Source: Teekay Offshore

Putting things into perspective, in terms of prospective wins ahead:

 Modec will like add Buzious 5 and one of the Marlim projects to its orderbook, which will raise its order backlog to 6 units.

With 6, its capacity to take on more will be constrained by <u>operational risk</u> rather than financials, in our view. Most of its projects in hand are slated for deliveries in 2011-22. That said, execution risk will override its financial strength in this aspect.

Verdict: Modec to win 2 projects (Buzious 5 & Marlim) in 2019

ii. **SBM's** recent win in Brazil (Mero 2) suggests that its legacy issue (suspension by Petrobras) is already water under the bridge.

SBM has officially declared that it will be disciplined in bidding and execution; with 2+ FPSO project wins per year. With FPSOs Liza and Mero 2 in the bag, it has reached its intended target for the year.

While it could take on one more job this year (competing with Yinson for the Pecan job), its balance sheet will be tested; it reported 1.1x net gearing level and 4.6x EV/ EBITDA in FY18.

That said, with demand outstripping supply, SBM is taking the sensible route in being selective on tenders that it pursues. In the longer term, it has targeted Brazil and Guyana as key prospects; with 8 and 2 possible tenders in Brazil and Guyana in 2020-21 respectively.

Verdict: SBM to win 2 projects (Liza & Mero 2) in 2019

iii. Yinson, in our view, is most leveraged to add on new jobs this year. With 2 projects (Helang & Abigail-Joseph) on track for delivery in 4Q19, Yinson has the capacity to take on new orders.

In our view, it is in a position to take on at least 2 jobs. With Modec having recently revised its bidding options for the Marlim tender (i.e. bidding for one job; either Marlim 1 or 2 and not two prospects), both Yinson and Modec will end up securing one Marlim job each. Getting this will mark Yinson's maiden entry into the Brazilian FPSO market.

Notwithstanding that, we understand that Petrobras' Parque das Baleias bid has been narrowed down to between Yinson and Saipem-Bluewater, an equal chance.

Meanwhile, the Greater Pecan job is a race between SBM and Yinson. We posit that Yinson has the edge over SBM, for it already has an established operating presence in Ghana (FPSO JAK). This is important for it offers: (i) a lower operating cost structure and (ii) a better understanding of the country's legal and tax framework.

Bagging 3 is a high possibility, in our view (Marlim, Parque or Greater Pecan). However, <u>if it takes on 3 jobs</u>, <u>it will likely undertake a cash call to fund these projects</u>. The capex for each FPSO could be in the USD1-1.3b region.

<u>Verdict: Yinson to win 2-3 projects (Marlim, Parque dAs Baleias and Greater Pecan) in 2019</u>

Best case scenario for 2019: 4 awards, inclusive of Limbayong.

Valuations & recommendation

Yinson is our key pick in the FPSO space. Putting things into perspective, we like management's teamwork/ business acumen/ strategic direction and the financial strength over BArmada.

Has the capacity to take on 2+ new jobs in 2019. The tender pipeline for FPSOs remains strong over the next 12 months, with Yinson prospecting for 5 key bids (three in Brazil and one each in Ghana and Malaysia) with capex size of USD4b-5b. Of the 5, we posit that Yinson has a strong chance of winning up to 4 jobs.

Raise SOP-based TP to MYR9.45. Our revised base-case TP now incorporates 2 new jobs, with capex size of about USD2b. We estimate that these 2 jobs will add MYR400m p.a. to net profit from 2022. Our estimates are based on a 7% WACC assumption.

Maintain HOLD on BArmada. The urgent need to address its balance sheet will take precedence over earnings growth. Its other key focuses include: improving on FPSO Kraken's performance, cutting costs, lifting OSV utilisation and monetizing unutilized assets. Our SOP-TP is MYR0.20.

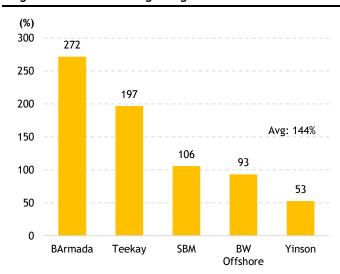
Fig 18: Peer comparatives

| Stock | Bloomberg | Mkt Cap | Rating | Price | TP | Upside | P/E | E (x) | P/B | (x) | Div y | ld (%) |
|-----------------|-----------|---------|--------|-------|------|--------|------|-------|-----|-----|-------|--------|
| | code | (USD'm) | | (LC) | (LC) | (%) | 18A | 19E | 18A | 19E | 18A | 19E |
| Yinson | YNS MK | 1362 | Buy | 5.21 | 9.45 | 81 | 13.4 | 16.7 | 1.7 | 1.3 | 2.4 | 1.5 |
| Bumi Armada | BAB MK | 281 | Hold | 0.20 | 0.20 | 0 | 5.0 | 5.5 | 0.3 | 0.3 | 0.0 | 0.0 |
| Global peers | | | | | | | | | | | | |
| SBM Offshore | SBMO NA | 3759 | NR | 16.32 | NM | NM | 15.9 | 21.2 | 1.3 | 1.2 | 2.2 | 2.0 |
| Modec | 6269 JT | 1503 | NR | 2889 | NM | NM | 7.4 | 10.7 | 1.1 | 1.0 | 1.8 | 1.6 |
| BW Offshore | BWO NO | 1156 | NR | 55 | NM | NM | 28.6 | 12.1 | 0.7 | 1.0 | 0.0 | 0.0 |
| Teekay Offshore | TOO US | 460 | NR | 1.12 | NM | NM | 4.3 | 4.5 | 0.5 | 0.3 | 3.6 | 0.0 |

Source: Bloomberg, Maybank KE

FPSO operators: Peer comparison

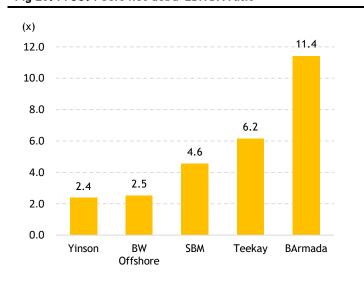
Fig 19: FPSO: Peers net gearing ratio



Source: Various, Maybank KE; # Modec is in net cash position

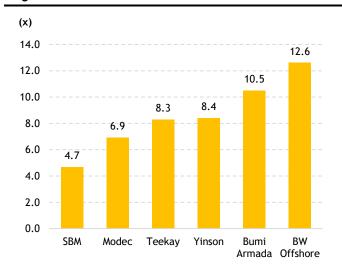
*Note: The figures are based on the latest FYEs.

Fig 20: FPSO: Peers net debt/ EBITDA ratio



Source: Various, Maybank KE; # Modec is in net cash position

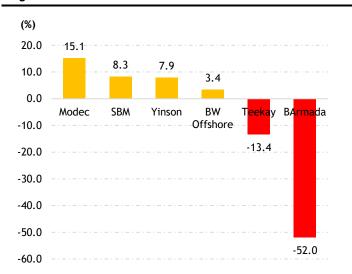
Fig 21: FPSO: Peers EV/EBITDA ratio



Source: Various, Maybank KE

*Note: The figures are based on the latest FYEs.

Fig 22: FPSO: Peers net debt/ EBITDA level



Source: Various, Maybank KE

| Contractor | ontractor fleet overview Working | On order | Unemployed |
|-------------|--------------------------------------|------------------------|-------------------------------|
| SBM | Espirito Santo | Liza Destiny | |
| | Kikeh | F4W (Liza 2) | |
| | Mondo | F4W #2 (Speculative) | |
| | Saxi | | |
| | Capixaba | | |
| | Aseng FPSO | | |
| | Cidade de Anchieta | | |
| | Cidade de Paraty | | |
| | Cidade de lihabela | | |
| | N'Goma | | |
| | Cidade de Marica | | |
| | Cidade de Saquarema | | |
| BW Offshore | Cidade de Sao Vicente | | Cidade de Sao Mateus |
| | Sendje Berge | | BW Athena |
| | Catcher | | Berge Helene |
| | Yuum K'ak'naab | | |
| | Abo | | |
| | Espoir Ivorien | | |
| | BW Joko Tole | | |
| | Petroleo Nautipa | | |
| | Polvo | | |
| | BW Pioneer | | |
| | BW Adolo | | |
| | Umuroa | | |
| Modec | Baobab Ivorien MV10 | Carioca MV30 (Sepia) | Stybarrow Venture MV16 |
| | Cidade de Niteroi MV18 | Guanabara MV31 (Libra) | Modec Venture 11 |
| | Cidade de Santos MV20 | Amoca (LOI) | Cidade de Rio de Janeiro MV14 |
| | Cidade de Campos dos Goytacazes MV29 | | |
| | Cidade de Angra dos Reis MV22 | | |
| | Cidade de Mangaratiba MV24 | | |
| | Prof. John Evans Atta Mills MV25 | | |
| | Cidade de Caraguatatuba MV27 | | |
| | Ciade de Sao Paulo MV23 | | |
| | Cidade de Itaguai MV26 | | |
| Teekay | Pioneiro de Libra | | Cidade de Rio das Ostras |
| | Petrojarl Foinaven | | Petrojarl Varg |
| | Hummingbird Spirit | | |
| | Piranema Spirit | | |
| | Petrojarl Cidade de Itajai | | |
| | Voyageur Spirit | | |
| | Knarr | | |
| | Petrojarl 1 | | |
| | Ramform Banff | | |

FPSO: Contractor fleet overview (continued)

| Contractor | Working | On order | Unemployed |
|------------------------------|-----------------------------|----------------|------------------|
| Bumi Armada | Te Giac Trang | KG-DWN-98/2 | Armada Claire |
| | Armada Sterling | | |
| | Armada Kraken | | |
| | Armada Olombendo | | |
| | Karapan Armada Sterling III | | |
| | Armada Sterling II | | |
| | Armada Perdana | | |
| Yinson Production | Knock Allan | Helang | |
| | Knock Adoon | Abigail-Joseph | |
| | John Agyekum Kufuor | | |
| | PTSC Lam Son | | |
| Bluewater | Haewin Brim | | Munin |
| | Bleo Holm | | Glas Dowr |
| | Aoka Mizu | | |
| Rubicon | Rubicon Intrepid | | |
| | Front Puffin | | |
| | Rubicon Vantage | | |
| Petrofirst Infrastructure | Jasmine Venture | | |
| | Lewek Emas | | |
| MISC | Bunga Kertas | | |
| | Cendor | | |
| | Ruby II (40%) | | |
| | Kikeh (51%) | | |
| | FPSO Espirito Santo (49%) | | |
| Saipem | Cidade de Victoria | | |
| | Gimboa | | |
| PTSC | Ruby II | | |
| | Lam Son (51%) | | |
| Sabah Intl. Pet. | Ratu Nusantara | | FPSO Perentis |
| Ocean Yield | | | Dhirubai-1 |
| Perisai | | | Perisai Kamelia |
| BLT | Brotojoyo | | |
| Petroserv | | | Dynamic Producer |
| TH Heavy Eng. | | | Deep Producer |
| | Capixaba (20%) | | |
| Qeiroz Galvao | F | | |
| Qeiroz Galvao | Cidade de Iihabela (JV) | | |
| Qeiroz Galvao | | | |



Yinson Holdings (YNS MK)

Well positioned to win multiple jobs this year

TP raised to MYR9.45. BUY

The FPSO business is booming with up to 19 prospects lined up for 2019. With one win in the bag (FPSO Abigail-Joseph) and five firm bids to-date, we forecast Yinson to win two more projects this year, a realistic target. For that, we have raised our SOP-based TP by 75%, incorporating the two job wins, with total capex size of USD2b.

Robust tender pipeline

Demand for FPSO is exceptionally strong this year. Of the 19 tenders lined up, Yinson is prospecting for five key tenders in three countries. They are the: (i) Petrobras' Marlim Revitalisation 1 & 2 and Parque das Baleias projects in Brazil, (ii) Aker Energy's Greater Pecan tender in Ghana and (iii) PETRONAS' Limbayong bid in Malaysia, with a combined capex value of USD4b-5b. Considering that Brazil is a new market for Yinson, it will partner Sumitomo for all the tenders there given (i) the size of the contracts (>USD1b each) and (ii) the country risk; a new market.

Has the capacity to take on 2+ new jobs

With the two FPSOs; Helang and Abigail-Joseph on track to deliver by 4QCY20, Yinson has the capacity to take on new jobs. While Yinson has a strong chance in four of the bids, winning two with capex size of USD2b would be a very realistic target without straining its balance sheet and avoids potential systemic risk. That said, taking on 3 new jobs is still possible. While Yinson will be a bit stretched in terms of execution, it is not entirely impossible. Putting things into perspective, Yinson will likely need to do a cash call should it take on three jobs this year.

Market has yet to price in this prospect

Based on our back-of-envelope analysis, every USD1b capex project will add about: (i) MYR2/shr to our NPV and (ii) ~MYR200m net profit p.a. In short, this is equivalent to its FPSO JAK contract. That said, we have raised our TP by 75% to MYR9.45, incorporating for 2 new jobs with USD2b capex worth. The key risks are execution and access to capital.

| • | • | | | • | |
|------------------------------|-------|--------|-------|-------|--------|
| FYE Jan (MYR m) | FY18A | FY19A | FY20E | FY21E | FY22E |
| Revenue | 910 | 1,035 | 1,037 | 1,428 | 1,433 |
| EBITDA | 645 | 801 | 741 | 959 | 970 |
| Core net profit | 342 | 268 | 269 | 370 | 372 |
| Core EPS (sen) | 31.4 | 24.5 | 24.6 | 33.8 | 34.0 |
| Core EPS growth (%) | 52.6 | (21.8) | 0.4 | 37.3 | 0.6 |
| Net DPS (sen) | 10.0 | 6.0 | 6.0 | 6.0 | 6.0 |
| Core P/E (x) | 13.4 | 16.7 | 21.2 | 15.4 | 15.3 |
| P/BV (x) | 1.7 | 1.3 | 1.6 | 1.5 | 1.4 |
| Net dividend yield (%) | 2.4 | 1.5 | 1.2 | 1.2 | 1.2 |
| ROAE (%) | 11.6 | 7.9 | 7.9 | 10.1 | 9.3 |
| ROAA (%) | 5.3 | 3.7 | 3.3 | 4.0 | 3.7 |
| EV/EBITDA (x) | 10.8 | 8.3 | 10.3 | 7.4 | 6.8 |
| Net gearing (%) (incl perps) | 90.1 | 52.5 | 40.9 | 24.2 | 10.6 |
| Consensus net profit | - | - | 262 | 387 | 435 |
| MKE vs. Consensus (%) | - | - | 2.7 | (4.5) | (14.5) |
| | | | | | |

Liaw Thong Jung tjliaw@maybank-ib.com (603) 2297 8688

BUY

MYR 5.21 Share Price 12m Price Target MYR 9.45 (+81%) MYR 5.40 Previous Price Taraet

Company Description

Yinson is the Top 6 FPSO operator in the world by fleet size. OSV and non-O&G (transport & trading) operations are complementary businesses.

Statistics

| 52w high/low (MYR) | 5.26/4.06 |
|------------------------|-----------|
| 3m avg turnover (USDm) | 2.2 |
| Free float (%) | 51.9 |
| Issued shares (m) | 1,093 |
| Market capitalisation | MYR5.7B |
| | USD1.4B |
| Major shareholders: | |

| major shareholders. | |
|--------------------------|-------|
| LIM HAN WENG | 16.0% |
| Kumpulan Wang Persaraan | 14.0% |
| Employees Provident Fund | 11.2% |

Price Performance



| | -1M | -3M | -12M |
|-----------------------|-----|-----|------|
| Absolute (%) | 10 | 15 | 13 |
| Relative to index (%) | 7 | 18 | 18 |

- Yinson Holdings / Kuala Lumpur Composite Index - (RHS, %)

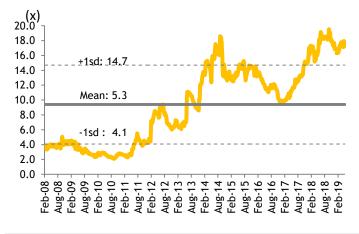
Source: FactSet

Fig 18: Valuations

| Floating assets | Stake | Firm | Firm + Extension | Maybank-IB | Details |
|---------------------|-------|---------|---------------------|------------|---|
| | (%) | (MYR'm) | (MYR'm) | (MYR'm) | |
| FSO Bien Dong | 49 | 43.0 | 179.6 | 179.6 | NPV (firm + extension), 5.3% WACC; debt-free |
| FPSO Lam Son | 49 | 64.5 | 136.5 | 64.5 | NPV (firm; on yearly renewal), debt-free |
| FPSO Adoon | 100 | 312.2 | 312.2 | 312.2 | NPV (firm + extension; on yearly renewal), 5.3% WACC; debt-free |
| FPSO JAK | 74 | 1,654.9 | 2,224.6 | 2,224.6 | NPV (firm + extension), 6.7% WACC |
| FPSO Helang | 100 | 179.0 | 1,001.6 | 1,001.6 | NPV (firm + extension), 7.4% WACC |
| FPSO Abigail-Joseph | 100 | 632.1 | 956.2 | 632.1 | NPV (firm; redeployment of FPSO Allan); 10.5% WACC |
| 2 new FPSOs | 100 _ | 4,449.1 | 4,449.1 | 4,449.1 | Equivalent to 2 FPSO JAK ops; USD2b capex |
| Sub-total | | 7,335.0 | 9,237.7 | 8,848.0 | |
| Residual value | | 661.4 | 661.4 | 661.4 | 6 assets @ 10% of capex |
| OSV | | 60.0 | 60.0 | 60.0 | 50% of BV |
| Cash | | 760.7 | 760.7 | 760.7 | Holding co. cash; adjusted for associate & perps |
| Total | : = | 8,817.1 | 10,719.8 | 10,330.1 | |
| Share base (m) | | 1,093.2 | 1,093.2 | 1,093.2 | |
| SOP/ shr | | 8.07 | 9.81 | 9.45 | Based on MYR 4.10: USD1.00 |

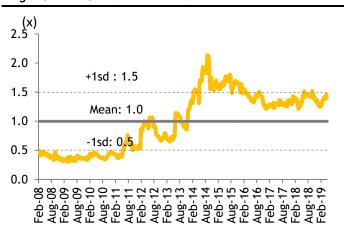
Source: Company data, Maybank Kim Eng

Fig 19: Yinson: 12M forward PER band



Source: Bloomberg, Maybank Kim Eng

Fig 20: Yinson: 12M forward PBV band

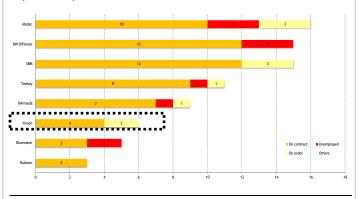


Source: Bloomberg, Maybank Kim Eng

Value Proposition

- Arguably one of the most profitable (in terms of ROE) FPSO operators globally. 6th largest independent FPSO leasing entity worldwide in terms of fleet size (with operating presence in Asia and Africa). OSV is its complementary business.
- Unlike its peers, its FPSO contracts are generally more bankable (strong counterparties), providing steady visibility (long-term charters, termination protection) with reasonable project IRRs.
- Has an experienced, lean management team with strong execution capabilities - proven track record in consistently delivering projects on budget, on time.

Top FPSO operators in the world

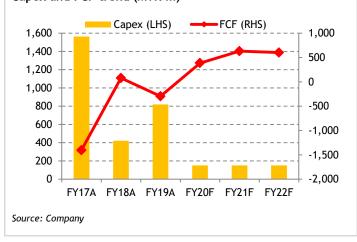


Source: Company

Financial Metrics

- Key earnings drivers are Yinson's bare-boat & O&M charters, as well as utilisation and opex. Variations in any of these parameters will impact profitability.
- With low oil prices, cost management and capital discipline are key emphases in this cycle.
- Despite the heavy capex, net gearing has been manageable, reflective of prudent financial management and cashflow generation from its FPSO operations.

Capex and FCF trend (MYR'm)



Price Drivers

Historical share price trend



Source: Company, Maybank Kim Eng

- 1. The beginning of the fall in crude oil price to sub-USD100/bbl.
- 2. Signs MOU with Sumitomo for FSO/ FPSO projects.
- 3. Bags FPSO Helang's 8+10 year O&M contract.
- Secured FPSO Abigail-Joseph Head of Terms (HOT) contract.
- 5. The plan; to take control of Ezion.

Swing Factors

Upside

- Rebound in crude oil price will be the most dominant near-term share price driver.
- New job wins (prospecting for 2-3 firm tenders) will contribute to a significant jump in earnings.
- M&A action is not entirely ruled out as values are undemanding following the recent steep drop in asset prices.

Downside

- Further weakness in oil price will affect share price performance.
- Poor execution capabilities and/or contract(s) termination related to its FPSO operations and inferior cost management would have a detrimental effect on earnings and market perception.

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| FYE 31 Jan | FY18A | FY19A | FY20E | FY21E | FY22E |
|---|---------|-------------------------|-------------------------|---------|-------------------------|
| Key Metrics | | | - | | . = |
| P/E (reported) (x) | 13.3 | 20.2 | 21.2 | 15.4 | 15.3 |
| Core P/E (x) | 13.4 | 16.7 | 21.2 | 15.4 | 15.3 |
| P/BV (x) | 1.7 | 1.3 | 1.6 | 1.5 | 1.4 |
| P/NTA (x) | 1.8 | 1.5 | 1.8 | 1.7 | 1.5 |
| Net dividend yield (%) | 2.4 | 1.5 | 1.2 | 1.2 | 1.2 |
| FCF yield (%) | 2.3 | nm | 6.7 | 11.8 | 10.5 |
| EV/EBITDA (x) | 10.8 | 8.3 | 10.3 | 7.4 | 6.8 |
| EV/EBIT (x) | 14.7 | 12.2 | 15.4 | 11.6 | 10.6 |
| INCOME STATEMENT (MYR m) | | | | | |
| Revenue | 910.2 | 1,034.9 | 1,037.4 | 1,428.1 | 1,432.9 |
| Gross profit | 546.4 | 594.4 | 570.6 | 807.0 | 809.7 |
| EBITDA | 645.0 | 801.2 | 741.4 | 958.7 | 970.1 |
| Depreciation | (219.5) | (284.5) | (245.7) | (345.8) | (345.8) |
| Amortisation | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| EBIT | 474.9 | 550.0 | 495.8 | 612.9 | 624.3 |
| Net interest income /(exp) | (107.5) | (185.6) | (183.9) | (188.3) | (189.5) |
| Associates & JV | 43.8 | 12.8 | 27.0 | 23.9 | 18.1 |
| Exceptionals | (49.4) | (33.4) | 0.0 | 0.0 | 0.0 |
| Other pretax income | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Pretax profit | 361.8 | 343.9 | 338.9 | 448.5 | 452.8 |
| Income tax | (69.7) | (79.5) | (23.7) | (31.4) | (31.7) |
| Minorities | 0.1 | (29.5) | (45.9) | (47.3) | (49.0) |
| Discontinued operations | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Reported net profit | 292.2 | 234.9 | 269.3 | 369.7 | 372.1 |
| Core net profit | 341.6 | 268.3 | 269.3 | 369.7 | 372.1 |
| BALANCE SHEET (MYR m) | | | | | |
| Cash & Short Term Investments | 637.1 | 1,217.3 | 1,570.7 | 3,254.7 | 3,788.5 |
| Accounts receivable | 331.3 | 282.1 | 282.8 | 389.3 | 390.6 |
| Inventory | 4.4 | 9.9 | 10.0 | 13.7 | 13.7 |
| Reinsurance assets | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Property, Plant & Equip (net) | 4,535.2 | 5,298.2 | 5,202.5 | 5,006.7 | 4,810.9 |
| Intangible assets | 23.7 | 401.5 | 401.5 | 401.5 | 401.5 |
| Investment in Associates & JVs | 596.9 | 484.8 | 511.8 | 535.7 | 553.8 |
| Other assets | 321.8 | 389.6 | 389.6 | 389.6 | 389.6 |
| Total assets | 6,450.4 | 8,083.3 | 8,368.8 | 9,991.1 | 10,348.5 |
| ST interest bearing debt | 363.1 | 373.0 | 373.0 | 373.0 | 373.0 |
| Accounts payable | 326.6 | 399.6 | 400.6 | 551.4 | 553.3 |
| LT interest bearing debt | 2,647.1 | 2,748.4 | 2,783.4 | 3,903.4 | 3,903.4 |
| Other liabilities | 481.0 | | | 938.0 | |
| Total Liabilities | 3,817.3 | 938.0 4,459.3 | 938.0 4,495.3 | 5,766.1 | 938.0 5,768.0 |
| Shareholders Equity | 2,632.6 | 3,321.3 | 3,525.0 | 3,829.1 | 4,135.7 |
| Minority Interest | 0.6 | 3,321.3 | | 395.9 | 4,133.7 |
| Total shareholder equity | 2,633.2 | 3,624.0 | 348.5 3,873.5 | 4,225.0 | 4,580.5 |
| Total liabilities and equity | 6,450.4 | 8,083.3 | 8,368.8 | 9,991.1 | 10,348.5 |
| . , | | | · | · | |
| CASH FLOW (MYR m) | | | | | |
| Pretax profit | 361.8 | 343.9 | 338.9 | 448.5 | 452.8 |
| Depreciation & amortisation | 219.5 | 284.5 | 245.7 | 345.8 | 345.8 |
| Adj net interest (income)/exp | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Change in working capital | (320.5) | 483.4 | 0.3 | 40.6 | 0.5 |
| Cash taxes paid | (69.7) | (79.5) | (23.7) | (31.4) | (31.7) |
| Other operating cash flow | (14.4) | (28.6) | (26.8) | 16.7 | (17.6) |
| Cash flow from operations | 526.6 | 504.6 | 534.3 | 820.2 | 749.9 |
| Capex | (420.2) | (818.5) | (150.0) | (150.0) | (150.0) |
| Free cash flow | 106.4 | (314.0) | 384.3 | 670.2 | 599.9 |
| Dividends paid | (65.3) | (131.6) | (65.6) | (65.6) | (65.6) |
| Equity raised / (purchased) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Change in Debt | (383.0) | 111.2 | 35.0 | 1,120.0 | 0.0 |
| 0.1 1 .70 1 1 0 | 374.5 | 892.7 | 0.0 | 0.0 | 0.0 |
| Other invest/financing cash flow | 37 1.3 | | | | |
| Other invest/financing cash flow Effect of exch rate changes | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |

| FYE 31 Jan | FY18A | FY19A | FY20E | FY21E | FY22E |
|-------------------------------|---------|---------|---------|---------------------------------------|---------|
| Key Ratios | | | | | |
| Growth ratios (%) | | | | | |
| Revenue growth | 19.1 | 13.7 | 0.2 | 37.7 | 0.3 |
| EBITDA growth | 127.3 | 24.2 | (7.5) | 29.3 | 1.2 |
| EBIT growth | 170.8 | 15.8 | (9.9) | 23.6 | 1.9 |
| Pretax growth | 77.4 | (5.0) | (1.5) | 32.3 | 1.0 |
| Reported net profit growth | 48.3 | (19.6) | 14.6 | 37.3 | 0.6 |
| Core net profit growth | 55.6 | (21.4) | 0.4 | 37.3 | 0.6 |
| Profitability ratios (%) | | | | | |
| EBITDA margin | 70.9 | 77.4 | 71.5 | 67.1 | 67.7 |
| EBIT margin | 52.2 | 53.1 | 47.8 | 42.9 | 43.6 |
| Pretax profit margin | 39.7 | 33.2 | 32.7 | 31.4 | 31.6 |
| Payout ratio | 37.2 | 27.9 | 24.4 | 17.7 | 17.6 |
| DuPont analysis | | | | | |
| Net profit margin (%) | 32.1 | 22.7 | 26.0 | 25.9 | 26.0 |
| Revenue/Assets (x) | 0.1 | 0.1 | 0.1 | 0.1 | 0.1 |
| Assets/Equity (x) | 2.5 | 2.4 | 2.4 | 2.6 | 2.5 |
| ROAE (%) | 11.6 | 7.9 | 7.9 | 10.1 | 9.3 |
| ROAA (%) | 5.3 | 3.7 | 3.3 | 4.0 | 3.7 |
| Liquidity & Efficiency | | | | | |
| Cash conversion cycle | (265.1) | (184.2) | (202.9) | (184.4) | (213.2) |
| Days receivable outstanding | 111.3 | 106.7 | 98.0 | 84.7 | 98.0 |
| Days inventory outstanding | 4.8 | 5.8 | 7.7 | 6.9 | 7.9 |
| Days payables outstanding | 381.2 | 296.8 | 308.5 | 275.9 | 319.1 |
| Dividend cover (x) | 2.7 | 3.6 | 4.1 | 5.6 | 5.7 |
| Current ratio (x) | 1.6 | 1.4 | 1.7 | 2.7 | 3.1 |
| Leverage & Expense Analysis | | | | | |
| Asset/Liability (x) | 1.7 | 1.8 | 1.9 | 1.7 | 1.8 |
| Net gearing (%) (incl perps) | 90.1 | 52.5 | 40.9 | 24.2 | 10.6 |
| Net gearing (%) (excl. perps) | 90.1 | 52.5 | 40.9 | 24.2 | 10.6 |
| Net interest cover (x) | 4.4 | 3.0 | 2.7 | 3.3 | 3.3 |
| Debt/EBITDA (x) | 4.7 | 3.9 | 4.3 | 4.5 | 4.4 |
| Capex/revenue (%) | 46.2 | 79.1 | 14.5 | 10.5 | 10.5 |
| Net debt/ (net cash) | 2,373.0 | 1,904.0 | 1,585.6 | 1,021.6 | 487.8 |
| | | | | · · · · · · · · · · · · · · · · · · · | |

Source: Company; Maybank



Bumi Armada (BAB MK)

Needs to put the house in order first

Not able to compete with global peers for now

We see no catalyst to excite in the short- to mid-term. The urgent need to address its over-stretched balance sheet remains its priority. This setback hinders its capacity to ride the booming FPSO market. Its other key focuses include: improving FPSO Kraken's performance, cutting costs, lifting OSV utilisation and monetising unutilised assets (assets disposal). At this juncture, BArmada is fairly valued. Maintain HOLD. Our MYR0.20 TP is SOP-based.

Weak financials a major setback

Despite the robust tender pipeline in FPSO market this year, BArmada is, in our view, incapable of capitalising on this boom. Its net debt/ gearing level remains stretched; at MYR8.8b/ 266% as at end-Mar 2019. On an annualised basis, its net debt/ EBITDA ratio of 7.8x is high, a concern. While it did bag ONGC's 9+7 year charter for the NELP Block DWN 98/2 Development cluster-II field in India this year, its stake in this project was just at 30% vs. its partner; Sharpoorji's 70%. That said, with its weak financials, we are curious as to how it plans to finance its 30%. In our view, one possible way would be for Shapoorji to carry BArmada on equity money in exchange for project execution expertise.

Many challenges still to address ahead

That said, BArmada is also facing other pressing matters. It needs to optimise its cost structure, downsize headcount, lift utilisation and monetise floating asset to lighten its balance sheet. Of the 7 assets, FPSO Olombendo is the most attractive. Having said that, matching pricing by both parties will be a challenge.

See better prospects elsewhere

Until these issues are resolved, the stock will likely be sidelined, in our view. We advocate Yinson for exposure to the booming FPSO business; from the perspectives of its better prospects, financials and valuations.

| FYE Dec (MYR m) | FY17A | FY18A | FY19E | FY20E | FY21E |
|------------------------------|-------|--------|-------|--------|--------|
| Revenue | 2,402 | 2,419 | 2,616 | 2,621 | 2,622 |
| EBITDA | 1,343 | 801 | 931 | 936 | 935 |
| Core net profit | 219 | 183 | 212 | 227 | 237 |
| Core EPS (sen) | 3.7 | 3.1 | 3.6 | 3.9 | 4.0 |
| Core EPS growth (%) | nm | (16.6) | 16.3 | 6.9 | 4.2 |
| Net DPS (sen) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Core P/E (x) | 20.5 | 5.0 | 5.5 | 5.2 | 5.0 |
| P/BV (x) | 0.8 | 0.3 | 0.3 | 0.3 | 0.3 |
| Net dividend yield (%) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| ROAE (%) | 6.3 | (52.0) | 6.1 | 6.2 | 6.0 |
| ROAA (%) | 1.1 | 1.1 | 1.4 | 1.5 | 1.5 |
| EV/EBITDA (x) | 10.6 | 12.6 | 10.8 | 10.4 | 10.0 |
| Net gearing (%) (incl perps) | 175.3 | 271.6 | 247.4 | 225.3 | 204.9 |
| Consensus net profit | - | - | 225 | 319 | 307 |
| MKE vs. Consensus (%) | - | - | (5.7) | (28.8) | (22.9) |

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HOLI

MYR 0.20 Share Price MYR 0.20 (+0%) 12m Price Target Previous Price Taraet MYR 0 20

Company Description

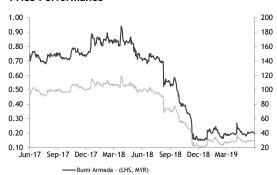
A Top 5 FPSO operator in the world with OSV and T&I units complementing its business

Statistics

| 52w high/low (MYR) | 0.75/0.15 |
|------------------------|-----------|
| 3m avg turnover (USDm) | 4.8 |
| Free float (%) | 53.3 |
| Issued shares (m) | 5,877 |
| Market capitalisation | MYR1.2B |
| | USD282M |

| major snarenolders: | |
|-------------------------------|-------|
| KRISHNAN TATPARANANDAM ANANDA | 34.9% |
| Permodalan Nasional Bhd. | 12.5% |
| Employees Provident Fund | 5.9% |
| | |

Price Performance



| | -1M | -3M | -12M |
|-----------------------|-----|-----|------|
| Absolute (%) | 3 | 5 | (72) |
| Relative to index (%) | (0) | 7 | (71) |

Bumi Armada / Kuala Lumpur Composite Index - (RHS, %)

Source: FactSet

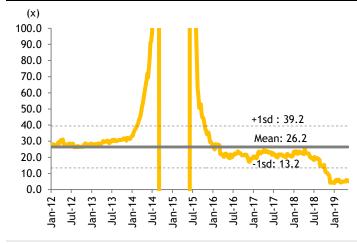


SOP valuation

| Operations | (MYR'm) | Details |
|----------------------------|---------|-----------------------------------|
| - TGT1 (Vietnam) | 835 | NPV (6-year extension), 5.6% WACC |
| - D1 (India) - 50% | 266 | NPV (firm); 5.6% WACC |
| - C7 (India) - 50% | 266 | NPV (firm); 5.6% WACC |
| - Kraken - 100% | 1,470 | NPV (firm); 7.0% WACC |
| - Olombendo - 100% | 4,831 | NPV (firm); 5.8% WACC |
| - Madura (Indonesia) - 50% | 385 | NPV (firm); 5.8% WACC |
| - Malta FSU | 609 | NPV (firm); 5.8% WACC |
| - Kakinada - 30% | 486 | NPV (firm); 7.0% WACC |
| FPSO | 9,146 | |
| Residual value | 876 | 5% of capex |
| Less: Net debt | (8,839) | Based on FY19 |
| Total | 1,184 | Based on MYR4.00:USD1.00 |
| Share base (m) | 5,871 | |
| SOP per share | 0.20 | |

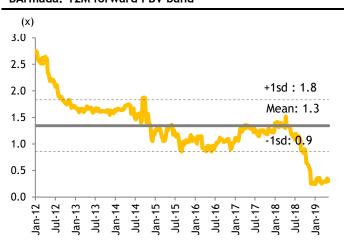
Source: Company data, Maybank Kim Eng

BArmada: 12M forward PER band



Source: Bloomberg, Maybank Kim Eng

BArmada: 12M forward PBV band

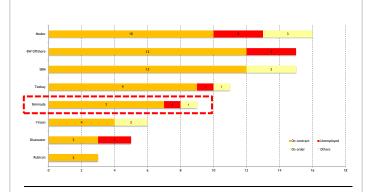


Source: Bloomberg, Maybank Kim Eng

Value Proposition

- A Top 5 FPSO operator in the world by fleet size. Operating presence in Asia, Africa and Europe. T&I and OSV (lossmaking) are complementary businesses.
- Unlike OSV and T&I operations, FPSO's contracts are more bankable, providing steady visibility (long-term charters, termination protection) with reasonable project IRRs.
- FPSOs tender pipeline is strong. Winning a job is a catalyst.

Top 10 FPSO companies worldwide



Source: Company

Financial Metrics

- Bare-boat & O&M charters, utilisation and opex are BArmada's key earnings drivers. Variations in any of these parameters will impact profitability.
- Cost management, capital discipline and execution capabilities are key emphases for FPSO operators.
- Group's FCF will turn positive in 2018 as several FPSOs come onstream.
- Following the heavy capex in recent years, improving its net gearing level is crucial, reflective of the cashflow generation from its FPSO operations.

Capex and FCF trend (MYR'm)



Price Drivers

Historical share price trend



Source: Company, Maybank Kim Eng

- 1. Talks of MISC potentially injecting some of its offshore assets into BArmada before being denied by both parties.
- Woodside Energy terminated FPSO Armada Balnaves contract.
- 3. FPSO Armada Perdana ops down.
- 4. Secured final acceptance on FPSO Kraken.
- 5. Secured ONGC's Kakinada FPSO job with Shapoorji, on a 30:70 JV basis.

Swing Factors

Upside

- Strengthening of crude oil price will be the most dominant near term stock driver.
- Seamless execution of its FPSOs/FSU projects in hand will contribute to a significant jump in earnings.
- M&A action is not entirely ruled out as values are undemanding following the recent steep drop in share price.

Downside

- Further weakness in oil price will hurt share price performance.
- Poor execution capabilities and/or contract(s) termination related to its FPSO operations and inferior cost management would have a detrimental effect on earnings and perception.
- Expansion of non-core operations (T&I and OSV) will not be well received at this point of the industry cycle.
- With a high gearing level, weak cashflows could impede debt servicing efforts.

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| FYE 31 Dec | FY17A | FY18A | FY19E | FY20E | FY21E |
|----------------------------------|-----------|-----------|----------|----------|----------|
| Key Metrics | | | | | |
| P/E (reported) (x) | 12.2 | nm | 5.5 | 5.2 | 5.0 |
| Core P/E (x) | 20.5 | 5.0 | 5.5 | 5.2 | 5.0 |
| P/BV (x) | 0.8 | 0.3 | 0.3 | 0.3 | 0.3 |
| P/NTA (x) | 0.8 | 0.3 | 0.3 | 0.3 | 0.3 |
| Net dividend yield (%) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| FCF yield (%) | nm | 68.0 | 26.9 | 25.6 | 26.4 |
| EV/EBITDA (x) | 10.6 | 12.6 | 10.8 | 10.4 | 10.0 |
| EV/EBIT (x) | 18.5 | 33.4 | 18.9 | 18.1 | 17.5 |
| INCOME STATEMENT (MYR m) | | | | | |
| Revenue | 2,402.2 | 2,418.7 | 2,616.3 | 2,621.5 | 2,622.3 |
| Gross profit | 805.9 | 501.2 | 810.5 | 815.5 | 815.5 |
| EBITDA | 1,342.6 | 801.3 | 930.5 | 935.5 | 935.5 |
| Depreciation | (575.4) | (499.4) | (400.0) | (400.0) | (400.0) |
| Amortisation | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| EBIT | 767.2 | 301.9 | 530.5 | 535.5 | 535.5 |
| Net interest income /(exp) | (431.0) | (522.1) | (408.6) | (396.0) | (384.6) |
| Associates & JV | 164.3 | 166.2 | 166.0 | 166.1 | 166.7 |
| Exceptionals | 133.2 | (2,485.5) | 0.0 | 0.0 | 0.0 |
| Other pretax income | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Pretax profit | 492.2 | (2,296.9) | 287.9 | 305.7 | 317.6 |
| Income tax | (115.8) | (2,290.9) | (85.4) | (88.4) | (90.9) |
| Minorities | , , | 16.4 | , , | , , | , , |
| | (24.2) | | 10.0 | 10.0 | 10.0 |
| Discontinued operations | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Reported net profit | 352.2 | (2,302.8) | 212.5 | 227.2 | 236.7 |
| Core net profit | 219.0 | 182.7 | 212.5 | 227.2 | 236.7 |
| BALANCE SHEET (MYR m) | | | | | |
| Cash & Short Term Investments | 1,846.1 | 1,226.4 | 1,210.2 | 1,212.5 | 1,253.7 |
| Accounts receivable | 727.2 | 749.7 | 768.8 | 770.3 | 770.5 |
| Inventory | 4.2 | 7.3 | 5.3 | 5.3 | 5.3 |
| Reinsurance assets | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Property, Plant & Equip (net) | 9,235.1 | 6,692.7 | 6,442.7 | 6,192.7 | 5,942.7 |
| Intangible assets | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Investment in Associates & JVs | 669.0 | 1,022.9 | 1,188.8 | 1,354.9 | 1,521.6 |
| Other assets | 6,353.5 | 5,836.1 | 5,836.1 | 5,836.1 | 5,836.1 |
| Total assets | 18,835.0 | 15,535.2 | 15,452.0 | 15,371.8 | 15,330.0 |
| ST interest bearing debt | 5,497.9 | 7,063.3 | 7,063.3 | 7,063.3 | 7,063.3 |
| Accounts payable | 598.8 | 563.5 | 609.6 | 610.8 | 610.9 |
| Insurance contract liabilities | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| LT interest bearing debt | 6,025.0 | 3,317.2 | 2,985.5 | 2,686.9 | 2,418.2 |
| Other liabilities | 1,192.0 | 1,221.0 | 1,221.0 | 1,221.0 | 1,221.0 |
| Total Liabilities | 13,314.0 | 12,165.0 | 11,879.3 | 11,582.0 | 11,313.5 |
| Shareholders Equity | 5,497.3 | 3,363.2 | 3,575.7 | 3,802.9 | 4,039.6 |
| Minority Interest | 23.7 | 6.9 | (3.1) | (13.1) | (23.1) |
| Total shareholder equity | 5,521.0 | 3,370.1 | 3,572.6 | 3,789.9 | 4,016.5 |
| Total liabilities and equity | 18,835.0 | 15,535.2 | 15,452.0 | 15,371.8 | 15,330.0 |
| CASH FLOW (MYR m) | | | | | |
| Pretax profit | 492.2 | (2,296.9) | 287.9 | 305.7 | 317.6 |
| · | 575.4 | 499.4 | 400.0 | 400.0 | 400.0 |
| Depreciation & amortisation | 0.0 | | | | |
| Adj net interest (income)/exp | | 0.0 | 0.0 | 0.0 | 0.0 |
| Change in working capital | (1,263.4) | 694.6 | 29.0 | (0.3) | (0.1) |
| Cash taxes paid | (115.8) | (22.3) | (85.4) | (88.4) | (90.9) |
| Other operating cash flow | 1,040.8 | 2,358.8 | 0.0 | 0.0 | 0.0 |
| Cash flow from operations | 564.9 | 1,067.4 | 465.5 | 450.8 | 459.9 |
| Capex | (1,676.3) | (448.5) | (150.0) | (150.0) | (150.0) |
| Free cash flow | (1,111.4) | 618.9 | 315.5 | 300.8 | 309.9 |
| Dividends paid | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Equity raised / (purchased) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Change in Debt | (1,523.2) | (1,142.4) | (331.7) | (298.5) | (268.7) |
| Other invest/financing cash flow | 1,464.9 | (96.2) | 0.0 | 0.0 | 0.0 |
| Effect of exch rate changes | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Net cash flow | (1,169.7) | (619.7) | (16.2) | 2.3 | 41.2 |

| FYE 31 Dec | FY17A | FY18A | FY19E | FY20E | FY21E |
|-------------------------------|---------|---------|---------|---------|---------|
| Key Ratios | | | | | |
| Growth ratios (%) | | | | | |
| Revenue growth | 82.3 | 0.7 | 8.2 | 0.2 | 0.0 |
| EBITDA growth | 241.8 | (40.3) | 16.1 | 0.5 | (0.0) |
| EBIT growth | nm | (60.6) | 75.7 | 0.9 | (0.0) |
| Pretax growth | nm | nm | nm | 6.2 | 3.9 |
| Reported net profit growth | nm | nm | nm | 6.9 | 4.2 |
| Core net profit growth | nm | (16.6) | 16.3 | 6.9 | 4.2 |
| Profitability ratios (%) | | | | | |
| EBITDA margin | 55.9 | 33.1 | 35.6 | 35.7 | 35.7 |
| EBIT margin | 31.9 | 12.5 | 20.3 | 20.4 | 20.4 |
| Pretax profit margin | 20.5 | nm | 11.0 | 11.7 | 12.1 |
| Payout ratio | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| DuPont analysis | | | | | |
| Net profit margin (%) | 14.7 | nm | 8.1 | 8.7 | 9.0 |
| Revenue/Assets (x) | 0.1 | 0.2 | 0.2 | 0.2 | 0.2 |
| Assets/Equity (x) | 3.4 | 4.6 | 4.3 | 4.0 | 3.8 |
| ROAE (%) | 6.3 | (52.0) | 6.1 | 6.2 | 6.0 |
| ROAA (%) | 1.1 | 1.1 | 1.4 | 1.5 | 1.5 |
| Liquidity & Efficiency | | | | | |
| Cash conversion cycle | (1.9) | 1.9 | (11.2) | (14.9) | (14.9) |
| Days receivable outstanding | 101.9 | 109.9 | 104.5 | 105.7 | 105.8 |
| Days inventory outstanding | 1.2 | 1.1 | 1.3 | 1.1 | 1.1 |
| Days payables outstanding | 105.1 | 109.1 | 116.9 | 121.6 | 121.7 |
| Dividend cover (x) | nm | nm | nm | nm | nm |
| Current ratio (x) | 0.5 | 0.3 | 0.3 | 0.3 | 0.3 |
| Leverage & Expense Analysis | | | | | |
| Asset/Liability (x) | 1.4 | 1.3 | 1.3 | 1.3 | 1.4 |
| Net gearing (%) (incl perps) | 175.3 | 271.6 | 247.4 | 225.3 | 204.9 |
| Net gearing (%) (excl. perps) | 175.3 | 271.6 | 247.4 | 225.3 | 204.9 |
| Net interest cover (x) | 1.8 | 0.6 | 1.3 | 1.4 | 1.4 |
| Debt/EBITDA (x) | 8.6 | 13.0 | 10.8 | 10.4 | 10.1 |
| Capex/revenue (%) | 69.8 | 18.5 | 5.7 | 5.7 | 5.7 |
| Net debt/ (net cash) | 9,676.8 | 9,154.1 | 8,838.6 | 8,537.8 | 8,227.9 |

Source: Company; Maybank

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